Manitoba

Annual Report 1985 - 86

Northern Affairs

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Manitoba

Annual Report 1985 - 86 *

Northern Affairs

* April 1, 1985 — March 31, 1986

Manitoba

Minister of
Northern Affairs
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Winnipeg, Manitoba, CANADA
R3C 0V8

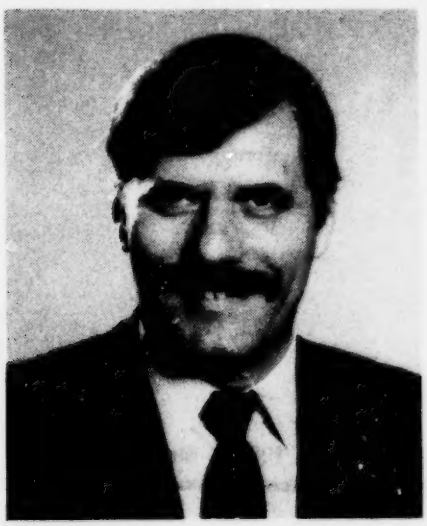
The Honourable Pearl McGonigal
Lieutenant-Governor of Manitoba
Room 235, Legislative Building
Winnipeg, Manitoba

May It Please Your Honour:

I am privileged to present for your information the Annual Report of the Department of Northern Affairs for the fiscal year ending March 31, 1986.

Respectfully submitted,

Harry M. Harapiak
Minister of
Northern Affairs



Manitoba

Deputy Minister of
Northern Affairs

Room 327
Legislative Building
Winnipeg, Manitoba, CANADA
R3C 0V8

(204) 945-4172

The Honourable Harry Harapiak
Minister of Northern Affairs
Room 333, Legislative Building
Winnipeg, Manitoba

Mr. Minister:

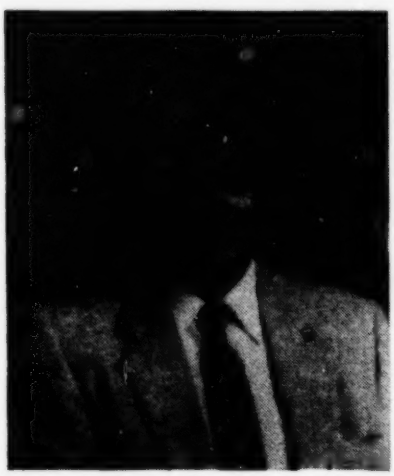
I am pleased to present for your approval the Annual Report of the Department of Northern Affairs for the fiscal year ending March 31, 1986.

In fulfilling our mandate the department has played a key role in developing and delivering a wide variety of programs and services to the 53 northern communities and approximately 10,000 residents who fall within our jurisdiction. To achieve our goal of encouraging social and economic development, the department has developed a series of objectives, or general policy statements, which govern our day to day operations. These objectives can be summarized as follows:

1. to continue to expand local decision making and service delivery capabilities toward self-governing status at the community level;
2. to ensure that effective implementation of inter-governmental agreements proceed on an ongoing basis;
3. to continue to provide a community-based land and resource use planning program to enhance long-term community and resource development planning;
4. to promote increased participation by northerners in the local and regional work force through the encouragement of technical and management skills development to allow for a more diversified human resource base as one step towards improving socio-economic prospects; and,
5. to improve the quality and availability of local services in remote northern communities.

As you will see from this report, the department has made substantial progress during the past year, not only within ongoing programming, but through special initiatives. A policy was established to take advantage of special opportunities. Initiatives taken by the department, and government in general, to ensure that northern residents obtain maximum possible benefits from the Limestone Hydro Project provides an example of that policy in action.

We look forward to continuing in our efforts to meet the many needs of the north.



Respectfully submitted,

John Morrisseau
Deputy Minister of
Northern Affairs

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Introduction

Departmental Role and Mission:

The mandate of the department is to coordinate the activities of government and encourage the development of social and economic opportunities in the north. This mandate applies over the Northern Affairs area as defined in The Northern Affairs Act and empowers the department to participate in activities involving:

- the improvement of local services;
- the administration of programs designed to minimize the role of government in local decision making;
- the negotiation and administration of agreements with the government of Canada in specified areas; and,
- ensuring that other government departments and agencies develop and administer policies and programs which address the special needs of northerners.

Departmental priorities were established with a view towards improving the capability of northern residents to access area resources and thereby improve the overall quality of life in the north, including social and economic conditions. These priorities include:

- increasing local autonomy through entering block funding arrangements with communities;
- assisting communities in preparing community and area development plans;
- monitoring government activities relating to the Limestone Hydro Development project; and,
- managing, implementing and renewing Federal/Provincial agreements and pursuing new joint initiatives where appropriate.

List of Northern Remote Communities Falling Under the Jurisdiction of The Northern Affairs Act

(By Region)

Dauphin Region

Barrows
Camperville
Crane River
Dawson Bay
Duck Bay
Mallard
Meadow Portage
National Mills
Pelican Rapids
Powell
Red Deer Lake
Salt Point
Waterhen
Westgate

Selkirk Region

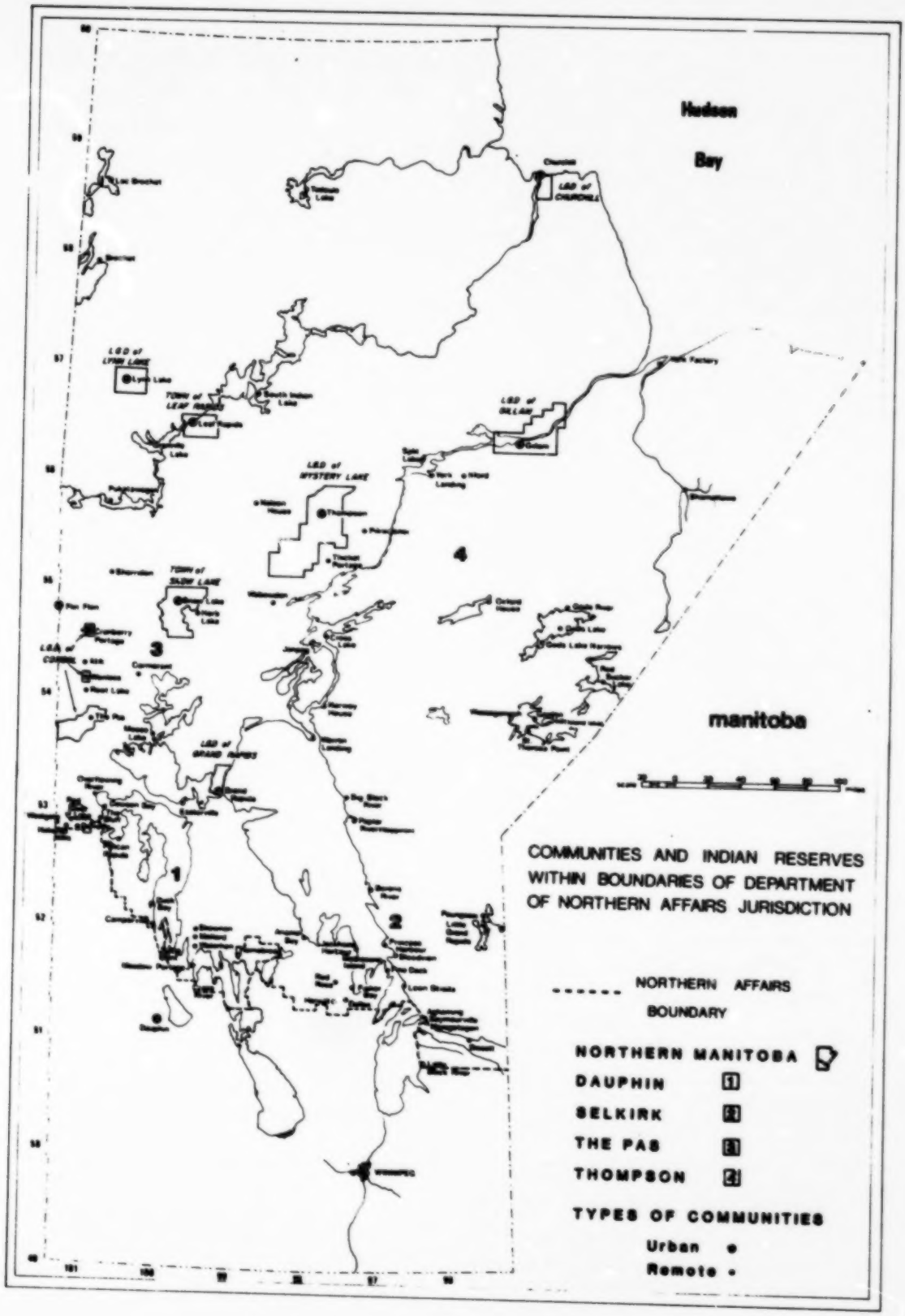
Aghaming
Berens River
Big Black River
Bissett
Bloodvein
Dallas/Red Rose
Dauphin River
Fisher Bay
Harwill
Homebrook
Island Lake
Little Grand Rapids
Loon Straits
Manigotogan
Matheson Island
Pine Dock
Poplar River
Princess Harbour
Red Sucker Lake
St. Theresa Point
Seymourville

The Pas Region

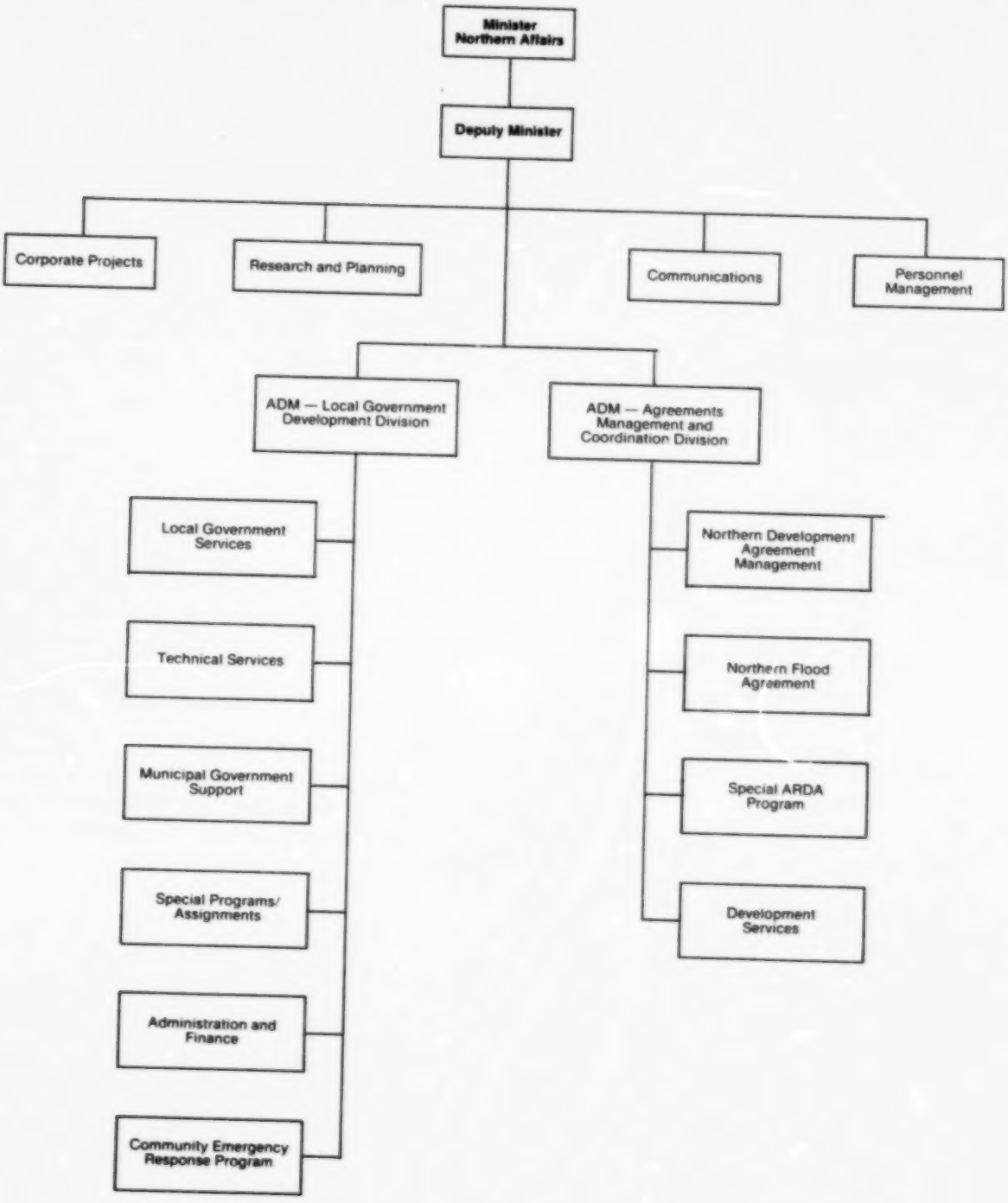
Cormorant
Easterville
Herb Lake Landing
Moose Lake
Sherridon

Thompson Region

Brochet
Cross Lake
God's Lake Narrows
Granville Lake
Ilford
Nelson House
Norway House
Oxford House
Pikwitonei
South Indian Lake
Thicket Portage
Wabowden
Warrens Landing


Hudson
Bay
manitoba
COMMUNITIES AND INDIAN RESERVES
WITHIN BOUNDARIES OF DEPARTMENT
OF NORTHERN AFFAIRS JURISDICTION
NORTHERN AFFAIRS
BOUNDARY
NORTHERN MANITOBA
DAUPHIN 1
SELKIRK 2
THE PAS 3
THOMPSON 4
TYPES OF COMMUNITIES
Urban
Remote
1
2
3
4

Basic Organization Reporting to the Minister of Northern Affairs



Corporate Projects

Director
1 Support Staff

The main purpose of Corporate Projects is to create local employment and provide training opportunities for local residents through viable logging operations with the long-range intent of having the Companies owned and/or managed by local residents of the area.

During 1985/86 ongoing activities included:

- training, advice and secretarial assistance to the Board of Directors of two Crown Corporations (Channel Area Loggers Ltd. and Moose Lake Loggers Ltd.);
- development costs relating to training, planning, owner/operators and employment projects of the two Crown Corporations;
- training and assistance to develop locally owned operations in northern communities; and,
- assistance to local owner/operators in obtaining funding from government programs and private industries.

Detailed annual reports for the 1985-86 fiscal year have been prepared on both Channel Area Loggers Ltd. and Moose Lake Loggers Ltd.

Research and Planning

Director
1 Analyst

The primary responsibility of Research and Planning is to support the planning process in the department. To fulfill this overall responsibility, functions include the preparation of long and short-term departmental plans, the assessment of program effectiveness in addressing policy and client group needs, and the provision of research, analysis and planning support in all areas of departmental and inter-jurisdictional activity related to the departmental mandate.

During 1985/86, major activities included:

- preparation of strategic program overviews;
- program information requirement and other budget material;
- development of policy options related to resource development impact;
- support to the Treaty Land Entitlement negotiation; and,
- preparation of two departmental program appraisals.

In addition to the above, staff participated in departmental and inter-jurisdictional committees involving Limestone employment initiatives, northern transportation and federal land claims policy. As an ongoing function, staff responded to research, informational, liaison and drafting requests from various branches of the department as well as the departmental executive.

Communications

Communications Officer

A Communications Officer was hired in March of 1985 to enhance public awareness of departmental policies, programs and activities.

Responsibility areas included the coordination of all communications activities, providing assistance in the development of communication strategies and in the preparation and dissemination of informational materials. Informational materials were prepared and disseminated through ministerial speeches, news releases, a newsletter, audio-visual presentations, advertising, posters, pamphlets and publications.

During 1985/86, the Communications Officer assisted the Northern Association of Community Councils Inc. (NACC) in the development of a joint newsletter (Whispering Pines). While maintaining costs, a number of changes were made to the format, distribution was increased from 400 to 2,000, draft policies were prepared and an editorial committee was set up. The Communications Officer also provided photographs and articles for publication within the newsletter.

In November of 1985, the Communications Officer was given the responsibility of ensuring that communications activities under the Canada/Manitoba Northern Development Agreement (NDA) were implemented in an efficient and effective manner. Measures were taken to ensure that the NDA Communications Guidelines were adhered to. The Communications Officer participated in the planning and preparation of all NDA communications activities including: news releases, radio advertising, brochures, tabloids, posters, displays, opening ceremonies, and a video.

Other activities included producing three issues of an internal departmental newsletter and responding to numerous inquiries.

Personnel Management

Administrator
2 Support Staff

Personnel Management is responsible for the ongoing development, implementation and maintenance of an effective human resources program as well as personnel policy administration.

Centralized services provided to the department include payroll, recruitment and staffing, position analysis, classification and evaluation, salary and benefits administration, labour relations and staffing budget control.

Human resource development initiatives include the affirmative action, evaluation, career planning, training and development.

Local Government Development Division

Assistant Deputy Minister
2 Support Staff

The division services the municipal requirements of 53 northern and remote communities falling under the jurisdiction of The Northern Affairs Act. The services can be categorized as local government support and public works in nature.

The objectives of the division are to:

a) coordinate the delivery of government services and programs in the Northern Affairs area;

b) assist in providing, maintaining and improving local services; and,

c) provide training and encourage utilization of knowledge and skills necessary to enable community officials to achieve self-administration and eventual incorporation.

To accomplish these objectives, the division, headquartered in Thompson, is comprised of:

— Local Government Services having regional offices in Thompson, The Pas, Dauphin and Selkirk;

— Technical Services;

— Municipal Government Support;

— Special Programs/Assignments; and,

— Administration and Finance.

The division also delivers the following three programs:

— Community Emergency Response Program;

— Preventative Maintenance Program; and,

— Capital Works Program.

The programs and services of this division are fully integrated and complementary. The total available resources of the division are delivered through the four regional offices of Local Government Services.

Local Government Services

4 Regional Directors
4 Preventative Maintenance Officers
9 Field Coordinators
6 Public Works Staff
7 Support Staff

Local Government Services, the field component of Local Government Development Division, provides assistance and training in order that the 53 northern and remote communities may progressively attain an increased level of autonomy.

Ongoing major activities within each of the four regional offices include:

— monitoring community accounts and records and recommending improvements;

— providing direction and assistance on local government administrative matters such as emergency planning, boundaries, by-laws, taxation and financial reporting;

— assisting and encouraging communities in planning, budgeting and identification of local service needs in the communities;

— monitoring and providing advice with respect to the provision of local services at the community level such as required repairs, the organization and activity of the fire department, water systems operation and the maintenance of roads and buildings;

— providing support and guidance with respect to the supervision of community employees (ie: clerks, constables, public works employees);

— providing supervisory and technical expertise in the delivery of local services, capital projects and the operation and maintenance of local infrastructure;

— monitoring the community election process and providing direction to elected officials as required in accordance with the Northern Affairs election regulations;

— providing advice on legislative and departmental policy requirements as they relate to local government (ie: health regulations and labour codes); and,

— providing direction and training with respect to preventative maintenance of community infrastructure.

Training assistance is provided within communities on a one-to-one basis, as well as at community workshops, regional workshops and provincial workshops.

Through ongoing field travel regional offices have developed and maintained a regular flow of information between the community, the department and various government departments and agencies.

During 1985/86, budget review meetings took place in each of the four regions with elected community representatives presenting their budgets to the Budget Review Committee. The preparation and presentation of these budgets represents an achievement towards the increased autonomy of northern and remote communities. The advancement of the administrative ability of Northern Affairs communities is provided on page 16 of this report under Administrative Status of Northern Affairs Communities.

Certain activities of Local Government Services are included under the Canada/Manitoba Northern Development Agreement.

Capital Works Program

The Capital Works Program provides Northern Affairs communities with funding for community infrastructure while progressively transferring the responsibility of project delivery from the department to the communities.

Applications for capital works projects are made by the community at the same time as they present their annual budgets. Budgets are analyzed and approved by a Departmental Budget Review Committee and then amalgamated into the Departmental Budget for review and approval by Treasury Board and Cabinet.

During 1985/86 $4,648,500. was expended on 90 projects in 38 communities with 61% of the projects being delivered by the communities.

Certain projects under this program were cost-shared under the Canada/Manitoba Northern Development Agreement.

Technical Services

Manager
2 Engineers
3 Draft Persons
3 Technical Officers
1 Support Staff

Technical Services assists in the delivery of capital infrastructure and local services which require engineering, design, construction and ongoing maintenance.

Staff provide engineering and technical assistance and advice on an ongoing basis with respect to the development of capital projects in northern communities. This includes planning, design, tendering, construction and ongoing maintenance.

During 1985/86 fifty-four designs were prepared for water treatment plants, sewage lagoons, fire halls, community halls and garages, administration buildings and roads as well as for additions/extensions to such existing infrastructure.

Ongoing activities included consultation with the communities and regional offices of Local Government Services to:

- provide and improve the water/sewer systems in northern remote communities;
- monitor and assist with the administration of projects as well as provide direction regarding the tendering/contracting process;
- assist with the purchase of materials and equipment relating to community infrastructure in accordance with established standards (ie: fire and building, safety codes and regulations); and,
- assist with the training of local operators for the community water and sewer systems.

Municipal Government Support

Manager
6 Local Government Specialists
3 Regional Training Officers
2 Support Staff

The main objective of Municipal Government Support is to provide the training and support necessary to enable Northern Affairs communities to become more autonomous.

In achieving this objective, the branch works closely with departmental staff, other government departments and agencies and provincial organizations such as the Manitoba Metis Federation and the Northern Association of Community Councils Inc.

Major activities are centered around the ongoing development and preparation of training programs as well as the organization and delivery of training sessions and seminars.

Training efforts have been directed towards community councils and their staff as well as departmental staff. Through educational and training processes, community councils have been encouraged to accept more responsibility for local decision-making and accountability for municipal services.

Council Training — Training to councils has moved beyond an overview of roles and responsibilities and financial management. In the past year in depth workshops have been provided to all community councils on roles and responsibilities, financial management, project proposals, the hiring process, project delivery and personnel management.

Clerk Training — Most clerk training was conducted on a one-to-one basis. New clerks received three days of orientation training which was followed up by frequent visits during the first few months. Orientation training covered the areas of the one-write and card systems, bookkeeping, year end procedures, band reconciliation, cash flow, minutes of meetings and reporting to

councils on government programs and policies. In addition to the one-to-one training, a three day province-wide workshop and eight regional workshops were conducted, covering the areas of audits, assessment and taxation, time management and government programs.

Staff Training — In the past year, staff training was provided in the areas of bookkeeping, financial reports, cash flow, elections, by-laws and the monitoring of council and clerk activities.

Other activities during the past fiscal year included:

- planning, coordinating and delivering the second and third Mayor and Councillor Institute enabling representatives from the various councils to discuss policy matters and municipal services program delivery concerns with senior decision-makers in the department;
- the production of a 25 minute video as part of an orientation training package for new council members, explaining the role of councils and highlighting their municipal responsibilities;
- the development of a mayor and councillors manual detailing roles and responsibilities, financial management and project planning and delivery;
- providing training for community elected officials and census takers as well as directing and coordinating the taking and compilation of the tri-annual community census held in 1985;
- ongoing development and preparation of training materials; and,
- maintenance of the departmental library and audio-visual equipment.

Preventative Maintenance Program

Coordinator

The main objective of this program is to assist communities in the maintenance of their infrastructure by encouraging and supporting community personnel in becoming more responsible for the operation and maintenance of local community infrastructure.

The coordinator provides direction to the preventative maintenance officers in the four regional offices, assisting in the identification of training requirements, the preparation of material and manuals and the scheduling and conducting of training events for public works employees.

During the past fiscal year, activities have included:

- assisting councils develop guidelines for the building and repair of all community equipment and maintenance of local infrastructure;
- assisting councils and their public works employees to develop realistic policies for the provision and upkeep of facilities;
- developing and distributing public works maintenance manuals to guide employees in their daily routine; and,
- planning, organizing and delivering regional workshops which centered around problems peculiar to that region as well as a week long province-wide training workshop for all public works employees which covered the maintenance of water systems, community equipment and public buildings.

Special Programs/ Assignments

Coordinator
1/2 Support Staff

Special Programs/Assignments provides divisional staff with advice and assistance in support of their activities.

Ongoing activities included the retrieval, evaluation, assembly and compilation of data in the preparation of reports and recommendations on divisional policies, by-laws, Orders-in-Council and legislative changes.

During 1985/86 responsibility areas included:

- coordinating the Community Constable Program and maintaining close liaison with the Law Enforcement Services Branch of the Department of The Attorney-General and the Royal Canadian Mounted Police;
- dealing with land matters relative to community requirements and departmental responsibilities as they relate to Municipal and Provincial Planning, Crown Lands Branch, the Land Acquisition Branch and Land Titles Offices;
- ensuring necessary preparations within the department with respect to The Freedom of Information Act;
- acting as departmental delegate on the Licensing Advisory Committee and the Lynn Lake Committee;
- acting as intermediary on legal matters, including revisions to the election regulations and The Northern Affairs Act to provide for triennial elections.

Administration and Finance

Director
2 Auditors
1 Accountant
1 Budget Officer
8 Support Staff

Administration and Finance is a central resource for providing administrative and financial management to the department.

The branch processes all departmental expenditures and revenues, prepares monthly cash flow requirements and assembles financial expenditure and revenue reports including the assembly of the annual detailed estimates. It also assembles the cost data to establish provincial claims under federal/provincial cost-shared agreements.

Administration and Finance assists management in developing and formulating policies to increase departmental efficiency while ensuring adherence to the General Manual of Administration and the Financial Manual of Administration.

The branch is also responsible for the administration of the Northern Affairs Trust Fund. It provides budgetary preparation and monitoring, voucher processing, preparation and collection of property taxes and audit services for Northern Affairs communities.

Community Emergency Response Program

Manager
1/2 Support Staff

The Community Emergency Response Program assists Northern Affairs communities prepare for handling emergency situations.

Ongoing activities during 1985/86 included:

- assisting in establishing and maintaining volunteer emergency response teams for fire protection;
- providing funding for emergency operations (i.e. fire fighting, equipment operation and maintenance); and,
- coordinating the purchase of approved emergency equipment and maintaining inventory and statistical records.

Close liaison is maintained with the Emergency Measures Organization, Manitoba Emergency Health Services and the Manitoba Fire Commissioners staff, to provide community emergency response team staff with appropriate training. The manager assisted in the coordination and delivery of a Level I Fire Fighters course covering the areas of breathing apparatus, fire prevention, inspection and rescue, as well as one community emergency social services workshop and three community emergency preparedness planning workshops.

Portions of this program are cost-shared under the Canada/Manitoba Northern Development Agreement.

Administrative Status of Northern Affairs Communities

Northern communities under the jurisdiction of the Department of Northern Affairs are at various levels of administrative development and accordingly fall into one of the following three categories:

In Trust:

refers to those communities which have not as yet developed the skills to administer accounts relating to local government services. Although these communities are responsible for making decisions pertaining to the operations and maintenance of local services, via resolutions; the department handles all accounts through the Northern Affairs Trust Fund.

Self Administration:

refers to those communities which have reached a level of development enabling them to handle their own financial and administrative matters. Funds for operations and maintenance are transferred to the communities on a quarterly basis. The communities expend these funds in accordance with their approved budget and within the guidelines and policies of the department.

Block Funding:

refers to those communities which have reached an advanced level of development, met required criteria, and entered into a Block Funding agreement with the department.

Funds for operations and maintenance are transferred to the communities in two equal payments. These funds are unconditional and may be transferred at council's discretion. At the end of the fiscal year, surplus funds need not be returned but may be used by council for a local service as defined in The Northern Affairs Act. Ths status represents the final preparatory step prior to incorporation.

During 1985/86 six communities advanced from Self-Administration to Block Funding.

The following table indicates the administrative status of the 53 Northern Affairs communities as at March 31, 1986.

In Trust (19)	**Self-Administration** (27)	**Block Funding** (7)
Aghaming	Barrows	Cross Lake
Big Black River	Berens River	Duck Bay
Bloodvein	Bissett	Seymourville
Brochet	Camperville	Sherridon
Dawson Bay	Cormorant	South Indian Lake
Fisher Bay	Crane River	Wabowden
God's Lake Narrows	Dallas/Red Rose	Waterhen
Granville Lake	Dauphin River	
Herb Lake Landing	Easterville	
Little Grand Rapids	Harwill	
Loon Straits	Homebrook	
Oxford House	Ilford	
Poplar River	Island Lake	
Powell	Mallard	
Princess Harbour	Manigotogan	
Red Sucker Lake	Matheson Island	
St. Theresa Point	Meadow Portage	
Warrens Landing	Moose Lake	
Westgate	National Mills	
	Nelson House	
	Norway House	
	Pelican Rapids	
	Pikwitonei	
	Pine Dock	
	Red Deer Lake	
	Salt Point	
	Thicket Portage	

Agreements Management and Coordination Division

Assistant Deputy Minister
2 Support Staff

The division is responsible for the overall management, coordination and administration of the following four program areas:

— Canada/Manitoba Northern Development Agreement;

— Canada/Manitoba Special ARDA Agreement;

— Northern Flood Agreement; and

— Development Services.

Additional activities during 1985/86 included the preparation of a draft final agreement to resolve outstanding Treaty Land Entitlements for Ministerial and Cabinet consideration as well as representation on various boards and committees to ensure effective coordination of governmental agreements.

Northern Development Agreement Management

Manager
2 Analysts
1 Support Staff

The Northern Development Agreement Management Branch is responsible for the overall administration, management and coordination of all activities under the Canada/Manitoba Northern Development Agreement (NDA) on behalf of the Province of Manitoba. The NDA is a 186.2 million dollar, cost-shared agreement between Canada and Manitoba, to deliver specified programs during the period of November 29, 1982 to March 31, 1987.

The primary objectives of the NDA are as follows:

— develop locally-based income and employment opportunities;

— increase participation of the northern labour force in employment opportunities, particularly in major resource sectors; and,

— increase participation of individuals in northern development by removing physical barriers to human and economic development.

The objective of the NDA Branch is to ensure the effective and efficient implementation of the Northern Development Agreement by providing a liaison and coordination function between the two governments and by maintenance of a monitoring and coordination capacity over all Agreement programming.

During 1985/86 activities undertaken by the NDA branch were directed towards the following operational objectives:

— to ensure that agreement-related programming was consistent with both the parameters set out under the Northern Development Agreement and the northern policies of the province with the emphasis on consultation with northerners;

— to ensure effective implementation of programs and activities with relation to the goals and objectives of the agreement, as well as to suggest any modification that better reflects these goals and objectives;

— to maintain an awareness of all government programming, as well as general circumstances of the north in order to provide for effective provincial program coordination of programs affecting the north;

— to maintain a close liaison with both provincial departments and federal officials in relation to areas of joint, parallel and potential programming in northern Manitoba; and,

— to maintain an effective and efficient information system with respect to agreement-related issues, progress, and performance.

In addition to these operational objectives the NDA branch undertook specific tasks related to the ongoing responsiveness and coordination of the Agreement. These tasks were:

— the design and implementation of processes and mechanisms related to the Evaluation of the NDA and specific programming;

— the initial negotiation for and preparation of materials for and planning towards the extensions and/or renewal of the NDA; and,

— the finalization and related implementation of recommendations resulting from the Third Year Review.

Special ARDA Program

Manager
1 Analyst
2 Support Staff

The Provincial Special ARDA Program is responsible for the implementation of the Primary Producing Activity sector of the Canada/Manitoba Special ARDA Agreement. Special ARDA is a federal/provincial cost-shared economic development program. The program is designed to

support native economic initiatives and to augment the means whereby the target group can find, create or maintain worthwhile income and employment opportunities.

During 1985/86, 107 projects at a cost of $1,013,000. were approved. The program provided financial assistance in three major areas:

Fishing:

— purchasing, installing and repairing fish stations' refrigeration systems;

— training fishermen to carry out routine maintenance checks of fish stations' refrigeration units;

— replacing or rehabilitating existing fish stations;

— making Hydro power accessible to fish packing stations;

Trapping:

— upgrading trapline/community communication system;

— improving access to previously untrapped areas within northern trapline sections;

Training Development and Consultation:

— providing recipients of commercial undertaking projects with business training, consultation and development opportunities.

Northern Flood Agreement

Manager
1 Field Worker
1 Analyst
1 Support Staff

The Northern Flood Agreement Branch directs the delivery of required services to the communities of Nelson House, Cross Lake, Norway House, Split Lake and York Landing in accordance with Manitoba's contractual obligations under the Northern Flood Agreement. The Northern Flood Agreement, signed in 1978 by Manitoba, Canada, Manitoba Hydro and the Northern Flood Committee Inc. was designed to ensure that people adversely affected by hydro projects are treated fairly and equitably.

During 1985/86, activities undertaken by this branch included:

— coordinating the implementation of provincial activities under the Agreement;

— directing the training of five Band members for employment as Conservation Officers;

— overseeing the operation of the Cross Lake arena, the establishment of a trust fund for future operations, the construction of approaches to a new Minago River Bridge and completion of the Footprint River Bridge;

— facilitating the operations of the Wildlife Advisory and Planning Board, Community Liaison Committee and Employment Task Force;

— appointing a successor Agreement Arbitrator;

— expediting approval of 58 legal plans describing severance lines on the existing five reserves;

— completing documentation for the establishment of a Nistum Joint Planning Council;

— directing the monitoring of effects of the Hydro project on the environment in five resource areas;

— directing development of moose management plans in consultation with local residents;

— assisting the Northern Association of Community Councils in preparing and advancing compensation issues;

— negotiating the settlement of three arbitration claims; and,

— funding an assessment of alternative means of improving the water regime on Cross Lake.

Development Services

Manager
3 Analysts
1 Trainer
1 Planner
1 Support Staff

Development Services provides residents of small northern communities with services which will allow them to maximize their economic development opportunities. Such services involve:

— assisting with land and resource use planning;

— assisting in the identification and development of economic opportunities;

— providing technical and informational services;

— providing business and organizational train ing to Boards of Directors of development corporations; and,

— designing and implementing winter employment programs.

Activities undertaken by this branch during 1985/86 included:

— assisting eight community development corporations by delivering 32 two-day training needs assessment seminars as well as conducting appraisals on 12 development projects;

— compiling and publishing the 1985 Northern Affairs Community Reports;

— conducting, compiling and publishing the 1985 Census of Northern Affairs Communities;

— assisting seven northern communities in land and resource use planning;

— delivering a winter employment program — Northern Community Assets Programs; and,

— designing and delivering a northern youth program — International Youth Year/ Northern Initiative Program.

In undertaking these activities close liaison and consultation was maintained with the Departments of Business Development and Tourism, Natural Resources and Employment Services and Economic Security.

Department of Northern Affairs

Fiscal Year 1985/86 Budgeted vs. Actual Expenditure Comparison

* Includes	1985/86 Budgeted	1985/86 Actual	Variance Over/(Under)	Appropriation Numbers
Executive	302.7	325.8	23.1	19-1B & 1A
* Executive				
Grants	754.7	738.7	(16.0)	19-2E
Corporate Projects	242.5	331.5	89.0	19-4
Research and Planning	124.0	108.2	(15.8)	19-1C
Personnel Management and Administrative Support Services	585.6	565.0	(20.6)	19-1D & 1E & 1F
Local Government Development	2,697.0	2,579.4	(117.6)	
* Local Government Services				19-2A & 2B
* Municipal Government Support				19-2D
* Preventative Maintenance Program				19-2C-2
Technical Services	574.6	507.0	(67.6)	19-2C-1
Community Emergency Response Program	94.7	85.5	(9.2)	19-2A-2A
Community Operations/Maintenance	2,869.5	2,846.4	(23.1)	19-2B-3
Capital Program	6,025.0	6,911.7	886.7	19-6
Agreements Management and Coordination	1,149.5	1,024.6	(124.9)	19-3A & 3B
* Development Services				
Northern Development Agreement	11,654.7	10,807.6	(847.1)	19-5
Special ARDA	1,167.1	1,165.3	(1.8)	19-3C
Northern Flood Agreement	882.7	764.5	(118.2)	19-3B-3
Capital	1,300.0	867.0	(433.0)	19-6B-2
Northern Community Assets Program	3,000.0	2,747.2	(252.8)	19-6C
DEPARTMENTAL TOTAL	33,424.3	32,375.4	(1,048.9)	

Department of Northern Affairs

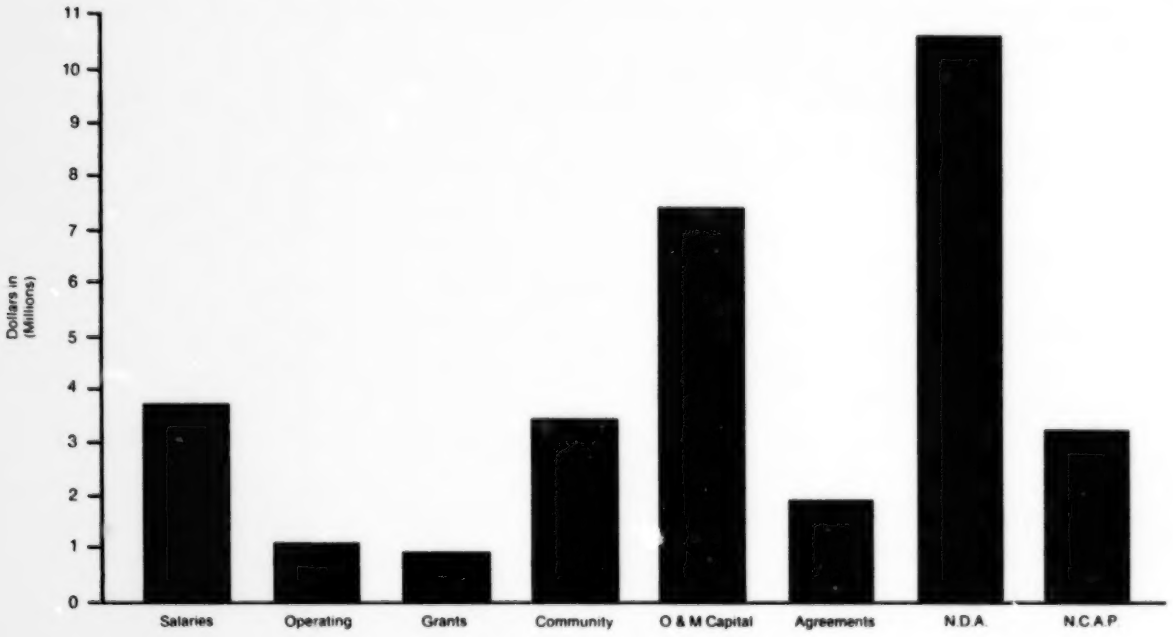
Fiscal Year 1984/85 vs. Fiscal Year 1985/86 Actual Expenditures

* includes

	1984/85 Actual Exp.	1985/86 Actual Exp.	Variance Over/(Under)	Appropriation Numbers
Executive	273.8	325.8	52.0	19-1B & 1A
* Communications				
Grants	779.0	738.7	(40.3)	19-2E
Corporate Projects	218.6	331.5	112.9	19-4
Research and Planning	71.5	108.2	36.7	19-1C
Personnel Management and Administrative Support Services	532.6	565.0	32.4	19-1D & 1E & 1F
Local Government Development	2,566.1	2,579.4	13.3	
* Local Government Services				19-2A & 2B
* Municipal Government Support				19-2D
* Preventative Maintenance Program				19-2C-2
Technical Services	454.1	507.0	52.9	19-2C-1
Community Emergency Response Program	123.7	85.5	(38.2)	19-2A-2A
Community Operations/Maintenance	2,637.6	2,846.4	208.8	19-2B-3
Capital Program	4,905.8	6,911.7	2,005.9	19-6
Agreements Management and Coordination	976.5	1,024.6	48.1	19-3A & 3B
* Development Services				
Northern Development Agreement	10,775.5	10,807.6	32.1	19-5
Special ARDA	1,194.8	1,165.3	(29.5)	19-3C
Northern Flood Agreement	884.0	764.5	(119.5)	19-3B-3
Capital	687.3	867.0	179.7	19-6B-2
Northern Community Assets Program	3,036.9	2,747.2	(289.7)	19-6C
DEPARTMENTAL TOTAL	30,117.8	32,375.4	(2,257.6)	

Department of Northern Affairs

1985/86 Expenditures of $32,375,400



Department of Northern Affairs

1985/86 Expenditures of $32,375,400